

1Q FY2023

Consolidated Financial Results

July 27, 2023 Fujitsu Limited





Financial Results for 1Q FY2023

FY 2023 1Q Results: Overview



Revenue

%vs LY is excluding impact of restructuring.

[Total]	799.6 billion yen	vs LY	+0.5%
Service Solutions	465.4 billion yen	vs LY	+10.2%

- Service Solutions achieved double-digit growth, primarily from business in Japan.

 Growth of Fujitsu Uvance was driven by DX and modernization, with growth in revenue of 1.5x

 Order was also off to a solid start
- The weak conditions of Device Solutions since the second half of last year continued

Adjusted Operating Profit

[Total]	2.6 billion yen	vs LY	-25.4 billion yen
Service	20.9 billion yen	vs	+11.9
Solutions		LY	billion yen

- Service Solutions achieved a steady growth in profits because of progress in improved profitability according to plan, in addition to the effect of higher revenues.
- Device Solutions recorded lower profits with a weak level of profits because of lower capacity utilization on a decline in unit volumes.

Consolidated PL(1Q)

	\circ
FU	IITSU
(Billions of yen)	•

	40 FV0000 40 FV0000		Change	
	1Q FY2022	1Q FY2023	Change	(%)
Revenue	818.8	799.6	-19.2	-2.3
Excl. Impact of restructuring	795.6	799.6	4.0	0.5
Impact of restructuring	23.2	-	-23.2	_
Adjusted Operating Profit	28.0	2.6	-25.4	-90.7
[Adjusted Operating Profit Margin]	[3.4%]	[0.3%]	[-3.1%]	
Adjusted Profit for the period	19.0	7.4	-11.5	-60.7
Exchange Rates				
U.S. dollar / Yen	130	137	7	5.4

U.S. dollar / Yen	130	137	7	5.4
Euro / Yen	138	149	11	8.0
British pound / Yen	163	172	9	5.5

^{*}Adjusted operating profit: an indicator of the real profits from the business, in which one-time gains or losses from such activities as business restructurings, acquisitions or divestitures, and institutional changes are subtracted from operating profit.



Business Segment Information

Business Segment Information



(Pilliana of yon)

(Billions of yen)						
		1Q FY2022	1Q FY2023	Change	(%)	
	Revenue	445.6	465.4	19.7	4.4	
Service	Excl. Impact of restructuring	422.3	465.4	43.0	10.2	
Solutions	Impact of restructuring	23.2	-	-23.2	-	
	Adj. Operating Profit	9.0	20.9	11.9	132.5	
	[%]	[2.0%]	[4.5%]	[2.5%]		
Handriana	Revenue	224.2	216.8	-7.3	-3.3	
Hardware Solutions	Adj. Operating Profit	5.0	2.6	-2.3	-46.7	
Colditorio	[%]	[2.2%]	[1.2%]	[-1.0%]		
I lla i avvita va	Revenue	61.7	59.8	-1.9	-3.2	
Ubiquitous Solutions	Adj. Operating Profit	0.9	4.5	3.6	384.7	
Colditorio	[%]	[1.5%]	[7.6%]	[6.1%]		
Davis	Revenue	104.1	67.4	-36.7	-35.2	
Device Solutions	Adj. Operating Profit	26.4	2.2	-24.1	-91.3	
Coldiolio	[%]	[25.4%]	[3.4%]	[-22.0%]		
Inter-segment Elim./	Revenue	-16.9	-9.9	7.0	-	
Corporate	Adj. Operating Profit	-13.3	-27.8	-14.4	-	

Service Solutions



(Billions of yen)

		1Q FY2022	1Q FY2023	Change		
				31161193	(%)	
	Revenue	445.6	465.4	19.7	4.4	
	Excl. Impact of restructuring	422.3	465.4	43.0	10.2	
	[Uvance]	[45.9]	[70.4]	[24.5]	[53.4]	
	Impact of restructuring	23.2	-	-23.2	-	
	Adjusted Operating Profit	9.0	20.9	11.9	132.5	
	[Adj. Operating profit margin]	[2.0%]	[4.5%]	[2.5%]		

Compared to 1Q of Prior Year

Revenue

- Solid growth in DX and modernization deals in Japan
- Revenue for Fujitsu Uvance grew 53% from the prior year

Adjusted operating profit

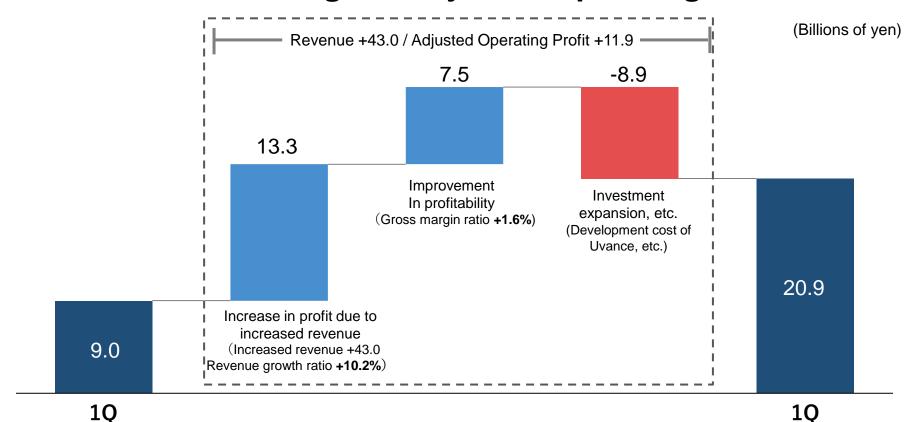
- Improved profitability from progress on development standardization in addition to the benefit of higher revenue
- Profits increased by 2.3x over the previous year, even with higher Uvance-related investments

9 © 2023 Fujitsu Limited

FY2022

Factors Behind Change in Adjusted Operating Profit





FY2023

Orders in Japan



Significant growth of 18%, primarily an expansion of DX and modernization deals

	FY2022			FY2023		
	1Q	2Q	3Q	4Q	Total	1Q
Japan	111%	105%	100%	112%	107%	118%
Private Enterprise Business [Manufacturing & Distribution & Retail]	108%	105%	101%	109%	106%	107%
Finance Business [Finance & Insurance]	103%	102%	103%	110%	105%	124%
Public&Healthcare [Government & Local government & Healthcare]	113%	97%	102%	108%	106%	134%
Mission Critical and others [Mission Critical & National Security & others]	118%	124%	91%	128%	115%	92%



Orders in Regions (International)

Growth in the Europe and Asia Pacific regions, primarily from public sector customers Solid growth from the prior year in the Americas region, primarily with private sector customers

		FY2022				
Europe	1Q	2Q	3Q	4Q	Total	1Q
Americas	101%	170%	85%	75%	101%	104%
Asia Pacific	99%	87%	87%	88%	90%	137%
	93%	130%	242%	111%	137%	117%

Uvance

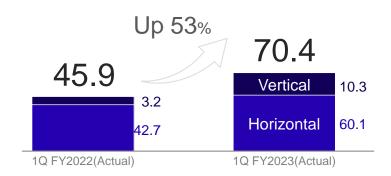
FUĴITSU

(Billions of yen)

First Quarter

(1Q FY2022→1Q FY2023)

Uvance Revenue increase

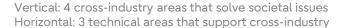


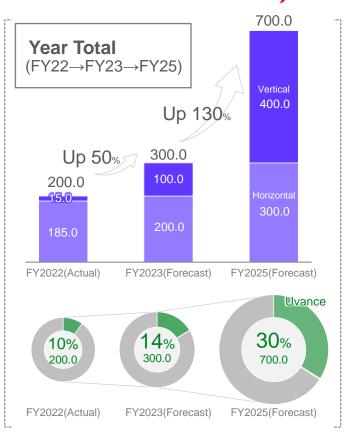
Uvance
Percentage of
total revenue



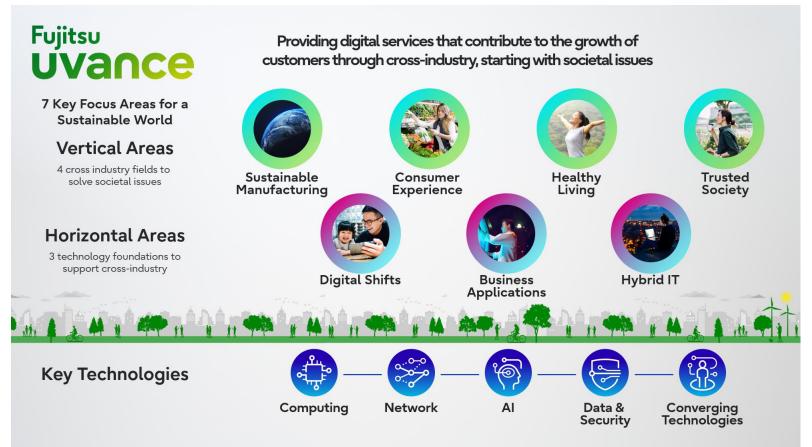
1Q FY2022(Actual)

1Q FY2023(Actual)









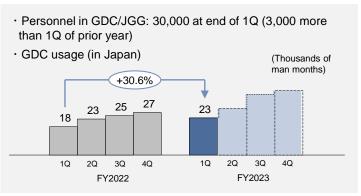
Costs/Expenses



Improved profitability: +7.5 billion yen on an improvement in gross margin of 1.6 percentage points

Steady increase in the profitability of services in Japan because of progress in development standardization, automation, insourcing

	FY2022	FY2023	vs LY
	1 Q	1 Q	1 Q
Trends in gross margin ratio	30.9%	32.5%	1.6%



Investment spending: down 8.9 billion yen, but higher investment spending in growth areas

- Development of offerings, primarily for Fujitsu Uvance
- Development of specialist human resources, growth in reskilling, talent recruitment
- Enhanced security and IT platforms

Breakdown by sub-segment

(Billions of yen)						
		1Q FY2022	1Q FY2023	Change	(%)	
	Revenue	445.6	465.4	19.7	4.4	
	Excl. Impact of restructuring	422.3	465.4	43.0	10.2	
Service Solutions	Impact of restructuring	23.2	-	-23.2	-	
Solutions	Adjusted Operating Profit	9.0	20.9	11.9	132.5	
	[%]	[2.0%]	[4.5%]	[2.5%]		
	Revenue	93.8	104.2	10.4	11.1	
Global Solutions	Adjusted Operating Profit	-8.2	-1.2	6.9	-	
	[%]	[-8.8%]	[-1.2%]	[7.6%]		
	Revenue	265.4	262.0	-3.3	-1.3	
	Excl. Impact of restructuring	242.1	262.0	19.8	8.2	
Regions (Japan)	Impact of restructuring	23.2	-	-23.2	-	
(Зарап)	Adjusted Operating Profit	19.1	25.8	6.7	35.1	
	[%]	[7.2%]	[9.9%]	[2.7%]		
	Revenue	130.0	141.0	10.9	8.4	
Regions (International)	Adjusted Operating Profit	-1.8	-3.6	-1.7	-	
	[%]	[-1.4%]	[-2.6%]	[-1.2%]		
Intra-seg. Elim	Revenue	-43.7	-41.9	1.7	-	



Compared to 1Q of Prior Year

Global Solutions

Higher revenue, primarily with Fujitsu Uvance Higher revenue and increase in profitability, but still at stage of upfront investments

Regions (Japan)

Increase in DX and modernization projects in the manufacturing, distribution, finance, and public sectors.

Increase in profits on improved profitability and the impact of higher revenue

Regions (International)

Higher revenue from public sector customers in Europe and the positive impact of foreign exchange movements

Lower profits from the ending of highly profitable projects in the APAC region

Hardware Solutions



(Billions of yen)

_	(Dillions of yen)								
		1Q FY2022	1Q FY2023	Y2023 Change					
		10(112022	10(112020	Change	(%)				
	Revenue	224.2	216.8	-7.3	-3.3				
	System Products	178.5	185.2	6.6	3.7				
	Network Products	45.6	31.6	-14.0	-30.7				
	Adjusted Operating Profit	5.0	2.6	-2.3	-46.7				
	[Adj. Operating profit margin]	[2.2%]	[1.2%]	[-1.0%]					

- System Products: Higher revenue from the resolution of the chip shortage
- Network Products
 - Pull-back from prior year's strong demand in North America for both mobile systems and photonics
 - Higher development spending for the next growth cycle

Ubiquitous Solutions

(Billions of year								
		1Q FY2022	1Q FY2023	Change	(%)			
	Revenue	61.7	59.8	-1.9	-3.2			
	Adjusted Operating Profit	0.9	4.5	3.6	384.7			
	[Adj. Operating profit margin]	11 5%1	[7.6%]	[6.1%]				

- Slightly lower revenue
- Higher profit from cost reductions in the face of higher component costs, including from the impact of foreign exchange movements and progress in increasing sales price

Device Solutions



(Billions of yen)

н					
		1Q FY2022	1Q FY2023	Change	(%)
	Revenue	104.1	67.4	-36.7	-35.2
	Adjusted Operating Profit	· / / /	2.2	-24.1	-91.3
	[Adj. Operating profit margin]	175/1%1	[3.4%]	[-22.0%]	

Revenue

Lower revenue on continued weak demand for semiconductor packages

Adjusted Operating profit

Significant drop in profit from lower unit sales and a decline in capacity utilization

Expect a mild recovery in the second half of the fiscal year

Inter-segment Elim./ Corporate

	1Q FY2022	1Q FY2023	Change
Adjusted Operating Profit	-133	-27.8	-14.4

- Continued expansion in business growth and investments for the medium and long-term horizon
 - Fujitsu Research: Enhancing advanced research in cutting-edge areas (AI, quantum computing)
 - Enhancing management foundation (One Fujitsu program)

Cash Flows



	1Q FY2022	1Q FY2023	Change
Cash flows from operating activities	124.6	168.2	43.6
Cash flows from investing activities	-58.4	-42.5	15.8
+ Free Cash Flow	66.1	125.6	59.5
III Cash flows from financing activities	-68.6	-24.8	43.7
[Core Free Cash Flow *]	[127.1]	[182.8]	[55.7]
IV Cash and Cash Equivalents at End of Period	490.4	465.9	-24.5

^{*} Ordinary free cash flow, excluding one-time cash inflows or outflows from such activities as business restructurings, structural reforms, and acquisitions or divestitures.

Assets, Liabilities and Equity



	Year-end FY2022	End of 1Q FY2023	Change
Total Assets	3,265.5	3,240.0	-25.5
Total Liabilities	1,528.7	1,444.2	-84.5
Total Equity	1,736.8	1,795.7	58.9
Total Equity Attributable to Owners of the Parent	1,586.8	1,642.0	55.2
Reference: Financial Indices			
Interest-bearing Loans	211.1	233.8	22.6
(Net Interest-bearing Loans)	[-144.7]	[-232.0]	[-87.3]



Earnings Forecast for FY2023



Financial Forecast



			FY2023(Forecast)			
		FY2022 (Actual)	Current Forecast	Change vs. Previous Forecast	Change	(%)
F	Revenue	3,713.7	3,860.0	-	146.2	3.9
	Excl. Impact of restructuring	3,675.0	3,860.0	-	184.9	5.0
	Impact of restructuring	38.6	-	-	-38.6	-
Α	djusted Operating Profit	320.8	340.0	-	19.1	6.0
[Adjusted Operating Profit Margin]		[8.6%]	[8.8%]	[-%]	[0.2%]	
Adjusted Profit for the year		204.1	218.0	-	13.8	6.8

Exchange Rate

U.S. dollar / Yen	135	130	-	-5	-3.7
Euro / Yen	141	140	-	-1	-0.7
British pound / Yen	163	160	-	-3	-1.8

Business Segment Information



(Billions of yen)

		_			(D	illions of yen)
			FY2023(I	Forecast)		
		FY2022 (Actual)	Current Forecast	Change vs. Previous Forecast	Change	(%)
	Revenue	1,984.2	2,170.0	-	185.8	9.4
Service	Excl. Impact of restructuring	1,945.5	2,170.0	-	224.4	11.5
Solutions	Impact of restructuring	38.6	-	-	-38.6	-
	Adj. Operating Profit	162.9	255.0	-	92.0	56.4
	[%]	[8.2%]	[11.8%]	[-%]	[3.6%]	
	Revenue	1,132.3	1,060.0	-	-72.3	-6.4
Hardware Solutions	Adj. Operating Profit	112.6	92.0	-	-20.6	-18.3
Coldions	[%]	[9.9%]	[8.7%]	[-%]	[-1.2%]	
	Revenue	286.0	310.0	•	24.0	8.4
Ubiquitous Solutions	Adj. Operating Profit	8.6	15.0	-	6.3	72.4
Coldions	[%]	[3.0%]	[4.8%]	[-%]	[1.8%]	
	Revenue	382.6	375.0	-	-7.6	-2.0
Device Solutions	Adj. Operating Profit	77.4	52.0	-	-25.4	-32.8
Coldions	[%]	[20.2%]	[13.9%]	[-%]	[-6.3%]	
Inter-segment Elim./	Revenue	-71.5	-55.0	-	16.5	-
Corporate	Adj. Operating Profit	-40.9	-74.0	-	-33.1	-

21

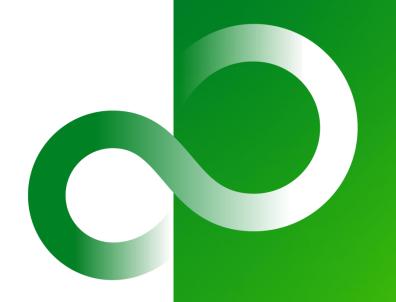
Cash Flows



			(Billions of yen)
	FY2022 (Actual)	FY2023 (Forecast)	Change vs. Previous Forecast
Free Cash Flow	177.5	170.0	-
[Core Free Cash Flow]	[157.1]	[225.0]	-



Thank you





Cautionary Statement

These materials may contain forward-looking statements that are based on management's current information, views and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Actual results may differ materially from those projected or implied in the forward-looking statements due to, without limitation, the following factors listed below.

- General economic and market conditions in key markets (particularly in Japan, Europe, North America, Oceania, and Asia, including China)
- · Fluctuations in exchange rates or interest rates
- Fluctuations in capital markets
- · Intensifying price competition
- Changes in market positioning due to competition in R&D
- Changes in the environment for the procurement of parts and components
- · Changes in competitive relationships relating to collaborations, alliances and technical provisions
- Risks related to public regulations, public policy and tax matters
- Risks related to product or services defects
- · Potential emergence of unprofitable projects
- Risks related to R&D investments, capital expenditures, business acquisitions, business restructuring, etc.
- · Risks related to natural disasters and unforeseen events
- Changes in accounting policies



Supplementary



Consolidated PL



(Billions of yen) FY2022 FY2023 1Q 2Q 3Q 4Q Total **1Q** 818.8 886.4 931.4 1,077.0 3,713.7 799.6 Revenue 28.0 76.9 169.0 320.8 2.6 **Adjusted Operating Profit** 46.7 [Adjusted Operating Profit Margin] [5.3%] [8.3%] [15.7%] [8.6%] [0.3%][3.4%] Adjusted items from GAAP Operating Profit* -2.4 28.5 -4.6 -6.7 14.7 -4.2 25.6 75.3 72.3 162.3 335.6 -1.6 Operating Profit [3.1%] [9.0%] [-0.2%][Operating Profit Margin] [8.5%] [7.8%] [15.1%] 12.7 16.9 1.6 4.9 36.2 10.2 Financial income (expenses), etc 7.4 19.0 34.6 43.7 106.6 204.1 Adjusted Profit for the period 17.2 4.3 Profit for the period 54.6 40.7 102.4 215.1

^{*}Refer to the next page

Adjusted items from GAAP Operating Profit



		FY2022						
	1Q	2Q	3Q	4Q	Total	1Q		
Operating Profit	25.6	75.3	72.3	162.3	335.6	-1.6		
Adjusted items from GAAP Operating Profit	-2.4	28.5	-4.6	-6.7	14.7	-4.2		
One-time Profit/Loss from business transfers		32.2	0.3	-	32.6	-		
M&A related expenses(PPA , etc.)	-1.7	-2.3	-1.9	-3.7	-9.8	-2.8		
Business model transformation cost	-0.6	-1.3	-3.0	-2.9	-8.0	-1.3		
Adjusted Operating Profit*	28.0	46.7	76.9	169.0	320.8	2.6		

^{*}Adjusted operating profit: an indicator of the real profits from the business, in which one-time gains or losses from such activities as business restructurings, acquisitions or divestitures, and institutional changes are subtracted from operating profit.

Business Segment Information by quarter



				FY2022			FY2023
		1Q	2Q	3Q	4Q	Total	1Q
Service	Revenue	445.6	459.5	481.4	597.6	1,984.2	465.4
Solutions	Adj. Operating Profit	9.0	10.0	35.4	108.5	162.9	20.9
Global	Revenue	93.8	90.3	95.6	127.4	407.2	104.2
Solutions	Adj. Operating Profit	-8.2	-5.1	-	18.5	5.0	-1.2
Regions	Revenue	265.4	283.5	280.0	365.6	1,194.6	262.0
(Japan)	Adj. Operating Profit	19.1	16.6	37.5	74.4	147.7	25.8
Regions	Revenue	130.0	133.5	150.9	167.1	581.7	141.0
(International)	Adj. Operating Profit	-1.8	-1.4	-2.0	15.6	10.3	-3.6
Intra-seg. Elim	Revenue	-43.7	-47.8	-45.2	-62.5	-199.3	-41.9
System Products	Revenue	178.5	205.0	228.1	250.9	862.6	185.2
Network Products	Revenue	45.6	66.8	71.7	85.4	269.7	31.6
Hardware	Revenue	224.2	271.8	299.8	336.4	1,132.3	216.8
Solutions	Adj. Operating Profit	5.0	16.0	35.8	55.6	112.6	2.6
Ubiquitous	Revenue	61.7	71.4	70.7	81.9	286.0	59.8
Solutions	Adj. Operating Profit	0.9	3.4	1.4	2.8	8.6	4.5
Device	Revenue	104.1	103.4	96.6	78.3	382.6	67.4
Solutions	Adj. Operating Profit	26.4	24.7	19.7	6.4	77.4	2.2
Inter-segment	Revenue	-16.9	-19.8	-17.3	-17.2	-71.5	-9.9
Elim./ Corporate	Adj. Operating Profit	-13.3	-7.4	-15.5	-4.4	-40.9	-27.8
Total	Revenue	818.8	886.4	931.4	1,077.0	3,713.7	799.6
Total	Adj. Operating Profit	28.0	46.7	76.9	169.0	320.8	2.6



Fujitsu Uvance

(Billions of yen)

							(D	illions of yen)
		1Q FY2022	1Q FY2023	Change	(%)	FY2022 (Actual)	FY2023 (Forecast)	(%)
	Vertical	6.1	13.2	7.1	216%	30.0	110.0	
Orders	Horizontal	48.3	59.7	11.4	124%	220.0	250.0	
	Total	54.4	72.9	18.5	134%	250.0	360.0	144%
	[Japan]	[29.8]	[43.3]	[13.5]	[145%]	[120.0]	[170.0]	[142%]
	[Outside Japan]	[24.6]	[29.6]	[5.0]	[120%]	[130.0]	[190.0]	[146%]
	Vertical	3.2	10.3	7.1	322%	15.0	100.0	
Revenue	Horizontal	42.7	60.1	17.4	141%	185.0	200.0	
	Total	45.9	70.4	24.5	153%	200.0	300.0	150%
	[Japan]	[22.1]	[35.0]	[12.9]	[158%]	[90.0]	[150.0]	[167%]
	[Outside Japan]	[23.8]	[35.4]	[11.6]	[149%]	[110.0]	[150.0]	[136%]

Vertical: 4 cross-industry areas that solve societal issues Horizontal: 3 technical areas that support cross-industry

Breakdown of Regions (International)



(Billions of yen)

		FY2022					FY2023
		1Q	2Q	3Q	4Q	Total	1Q
	Revenue	130.0	133.5	150.9	167.1	581.7	141.0
Regions (International)	Adj. Operating Profit	-1.8	-1.4	-2.0	15.6	10.3	-3.6
Europe	Revenue	84.9	89.3	99.0	123.1	396.4	96.8
	Adj. Operating Profit	-3.8	-2.9	-3.6	11.6	1.1	-4.0
Americas	Revenue	13.0	12.2	14.1	13.2	52.6	12.7
	Adj. Operating Profit	0.9	0.9	0.3	0.7	2.9	0.
Asia Pacific	Revenue	23.2	22.9	24.2	24.9	95.4	25.6
	Adj. Operating Profit	1.0	0.2	0.8	2.4	4.6	-0.
East Asia	Revenue	9.5	10.4	14.7	10.1	44.8	7.7
	Adj. Operating Profit	-	0.2	0.4	0.8	1.5	0.4
Others/ Eliminations	Revenue	-0.7	-1.4	-1.1	-4.3	-7.7	-1.9
	Adj. Operating Profit	-	-	-	-	-	

Note: Revenue includes Inter-region revenue.

Financial Forecast



		FY2023(F	Forecast)	(Dillions of)	
	FY2022 (Actual) Current Forecast		Change vs. Previous Forecast	Change	(%)
Revenue	3,713.7	3,860.0	I	146.2	3.9
Excl. Impact of restructuring	3,675.0	3,860.0	-	184.9	5.0
Impact of restructuring	38.6	-	-	-38.6	-
Adjusted Operating Profit	320.8	340.0	-	19.1	6.0
[Adjusted Operating Profit Margin]	[8.6%]	[8.8%]	[-%]	[0.2%]	
Adjusted items from GAAP Operating Profit	14.7	-	-	-14.7	-
Operating Profit	335.6	340.0	-	4.3	1.3
[Operating Profit Margin]	[9.0%]	[8.8%]	[-%]	[-0.2%]	
Adjusted Profit for the year	204.1	218.0	-	13.8	6.8
Profit for the year	215.1	218.0	1	2.8	1.3

Business Segment Information[Service Solutions]



			FY2023(Forecas			
		FY2022 (Actual)	Current Forecast	Change vs. Previous Forecast	Change	(%)
0	Revenue	1,984.2	2,170.0	-	185.8	9.4
Service Solutions	Adj. Operating Profit	162.9	255.0	-	92.0	56.4
Coldions	[%]	[8.2%]	[11.8%]	[-%]	[3.6%]	
	Revenue	407.2	455.0	-	47.7	11.7
Global Solutions	Adj. Operating Profit	5.0	6.0	-	0.9	18.8
	[%]	[1.2%]	[1.3%]	[-%]	[0.1%]	
Regions (Japan)	Revenue	1,194.6	1,330.0	1	135.4	11.3
	Adj. Operating Profit	147.7	237.0	-	89.3	60.5
	[%]	[12.4%]	[17.8%]	[-%]	[5.4%]	
Regions (International)	Revenue	581.7	590.0	-	8.3	1.4
	Adj. Operating Profit	10.3	12.0	-	1.7	16.5
	[%]	[1.8%]	[2.0%]	[-%]	[0.2%]	
Intra-seg. Elim	Revenue	-199.3	-205.0	-	-5.6	-

Assumption used for FY2023 Forecasts



1. Exchange Rates (Average) and Impact of Fluctuation

		FY2023					
	FY2022 (Actual)	1Q (Actual)	2Q/3Q/4Q (Forecast)	Change vs. Previous Forecast			
U.S. dollar / Yen	135	137	130	-			
Euro / Yen	141	149	140	-			
British pound / Yen	163	172	160	-			

Impact of Exchange Rate Fluctuation 2Q/3Q/4Q (Forecast)*
-0.8 Billion yen
0.0 Billion yen
0.0 Billion yen

^{*} Impact of 1 yen fluctuation on operating profit (yen appreciation).

Assumption used for FY2023 Forecasts



2. Capital Expenditures and Depreciation (Property, Plant and Equipment)

(Billions of yen)

	1Q		Full	Change vs.	
	FY2022 (Actual)	FY2023 (Actual)	FY2022 (Actual)	FY2023 (Forecast)	Previous Forecast
Service Solutions	7.2	4.8	27.8	23.0	-
Hardware Solutions	1.6	2.9	9.0	10.0	-
Ubiquitous Solutions	-	-	-	-	-
Device Solutions	19.6	21.1	72.3	75.0	-
Inter-segment Elim./ Corporate	2.1	2.6	11.7	12.0	-
Capital Expenditures	30.6	31.6	121.0	120.0	-
Depreciation	22.6	19.5	89.6	90.0	_

Capital expenditures and depreciation do not include the impact of adopting IFRS 16 (Leases).

3. R&D Expenses

R&D Expenses	24.5	32.0	109.5	110.0	-
[As % of Revenue]	[3.0%]	[4.0%]	[3.0%]	[2.8%]	[-%]