## Services & Software Market Position (Global/Japan)

#### **IT Services Market Share**

#### **GLOBAL (US\$Bn, 2001)\***

| Rank | Company   | Sales | Share  |
|------|-----------|-------|--------|
| 1    | Company a | 35.0  | 6.4%   |
| 2    | Company b | 21.5  | 4.0%   |
| 3    | Fujitsu   | 12.4  | 2.3%   |
| 7    | i ujitsu  | 12.4  | 2.3 /0 |
| 4    | Company c | 11.6  | 2.1%   |

\*Source: Gartner Dataquest July 2002 (GJ02528)

#### **JAPAN (¥Bn, 2000)\***

| Rank | Company   | Sales | Share |
|------|-----------|-------|-------|
| 1    | Fujitsu   | 977.4 | 13.4% |
| 2    | Company A | 720.9 | 9.9%  |
| 3    | Company B | 678.5 | 9.3%  |
| 4    | Company C | 630.3 | 8.6%  |
| 5    | Company D | 516.2 | 7.1%  |

\*Source: Gartner Dataquest March 2002

### **Services & Software Business Composition**

#### From Consulting and Systems Integration to Operation and Maintenance

| Market Segments                   |                     |  | Characteristics   |
|-----------------------------------|---------------------|--|---|
| Solutions, Systems<br>Integration |                     | •Management and IT Consulting •Solutions Based on Industry-specific Packages (ERP,CRM,SCM,etc) •Large-scale Systems Integration (e-Japan, telecommunications, finance, others) | •Enhanced consulting capabilities from synergies between Accenture's management consulting strengths and Fujitsu's IT consulting expertise •Pioneered pakaged services offerings in Japan 10 years ago; 6,000 services products now •Strength in high-quality, high-reliability large-scale systems |
|                                   | Managed<br>Services | •System Operations Management •Support Desk •Security Services •Maintenance  | •Full range of HW/SW support, from maintenance to operations monitoring and security, with largest number of systems support personnel and offices in Japan   |
| Infra-<br>structure<br>Services   | Network<br>Services | •Outsourcing Services •Network Services (B-FENICS, @nifty, etc.)   | •1,200 Outsourcing customers •70,000 ASP services users •50,000 B-FENICS customers •5.2M ISP subscribers (@nifty - Japan's largest ISP)   |
|                                   | Middleware          | Collaborative Business Integration     (Interstage)     Operations Management Software     (Systemwalker)     Database (SymfoWare)   | •Middleware to support customers' systems   |

## **Services & Software Market Position in Japan**

| Rank | Solutions/<br>Systems<br>Integration | Managed<br>Services | Outsourcing |
|------|--------------------------------------|---------------------|-------------|
| 1    | Fujitsu                              | Fujitsu             | IBM Japan   |
| 2    | HITACHI                              | NEC                 | Fujitsu     |
| 3    | NTT Data                             | HITACHI             | HITACHI     |
| 4    | NEC                                  | IBM Japan           | NTT Data    |
| 5    | IBM Japan                            | NTT Data            | NEC         |

**Total Fujitsu** HITACHI NEC NTT Data **IBM** Japan

Source: Fujitsu Analysis (excludes middleware)

## **Competitive Strengths in Services & Software**

|                       | Strengths  |
|-----------------------|--|
| Customer<br>Base      | •Largest base of users in Japan<br>170,000 customers; 4,000 corporate mainframe users  |
| Products/<br>Services | Comprehensive lineup of solutions offering     PROPOSE: 6,000 industry- and business-specific offerings     GLOVIA: World-class ERP package (installed on 5,600 systems worldwide)      Most widely recognized ASP vendor in Japan (IDC Japan xSP market survey results)                                   |
| Organization          | •Large global corps of Services & Software professionals Japan: 86,000 (largest in nation) Fujitsu: 9,000 Group Companies (49 companies): 27,000 FCA/FSA*: Two associations comprising 200 companies developing software and services in cooperation with Fujitsu, 50,000 technical staff Overseas: 24,000 |
| Support               | Nationwide network of local support offices     -Largest support business revenues in Japan     -Largest number of systems support personnel in Japan (approx. 10,000)     -Approx. 1,000 support offices  |

Note: FCA is largest association of IT services companies in Japan; FSA is only manufacturer-affiliated association of software companies in Japan.

# **High-level Expertise Supports Services & Software Business**

- ■Our specialists are certified to handle a wide array of business needs.
  - •IT coordinators, Project Management Professionals, SAP consultants, Oracle-certified specialists
  - •Fujitsu-certified GLOVIA and Interstage consultants
- ■We develop IT professionals through in-house certification programs.
  - •Consultants: Assess customer's business environment and offer solutions.
  - Project Managers: Responsible for project planning and execution.
  - •IT Architects: Specialize in system methodology design and solutions creation.