## Five-Year Summary

| Years ended March 31 | (except for per share data and number of employees)Yen <br> (millions) |  |  |  |  | U.S. Dollars (thousands) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1998 | 1999 | 2000 | 2001 | 2002 | 2002 |
| Net sales | $¥ 4,985,382$ | $¥ 5,242,986$ | $¥ 5,255,102$ | $¥ 5,484,426$ | $¥ 5,006,977$ | \$37,646,444 |
| Operating income (loss) | 177,353 | 132,287 | 149,974 | 244,026 | $(74,426)$ | $(559,594)$ |
| Income (loss) before income taxes and minority interests $\qquad$ | 123,855 | 49,625 | 74,857 | 157,564 | $(594,733)$ | $(4,471,677)$ |
| Net income (loss) | 5,587 | $(13,638)$ | 42,734 | 8,521 | $(382,542)$ | (2,876,256) |
| Total assets | 5,056,259 | 5,025,670 | 5,019,744 | 5,200,071 | 4,595,804 | 34,554,917 |
| Shareholders' equity | 1,118,449 | 1,078,652 | 1,176,528 | 1,214,383 | 853,756 | 6,419,218 |
| Amounts per share of common stock (Yen a | and U.S. dollars) |  |  |  |  |  |
| Earnings (loss) |  |  |  |  |  |  |
| Basic | $¥ \quad 3.0$ | $¥ \quad$ (7.3) | $¥ \quad 22.1$ | $¥ \quad 4.3$ | ¥ (193.0) | \$ (1.451) |
| Diluted | 3.0 | (7.3) | 21.5 | 4.3 | (193.0) | (1.451) |
| Cash dividends | 10.0 | 10.0 | 10.0 | 10.0 | 5.0 | (0.038) |
| Shareholders' equity | 600.6 | 572.5 | 599.4 | 614.2 | 426.5 | 3.207 |
| R\&D expenditure | $¥ 387,129$ | ¥ 395,063 | ¥ 401,057 | ¥ 403,405 | ¥ 349,855 | \$ 2,630,489 |
| Capital expenditure | 435,771 | 288,896 | 325,706 | 438,043 | 306,966 | 2,308,015 |
| Number of employees | 180,332 | 188,139 | 188,053 | 187,399 | 170,111 |  |
| Net sales by business segment (excluding intersegment sales): |  |  |  |  |  |  |
| Services and Software | $¥ 1,757,489$ | $¥ 2,015,409$ | $¥ 1,969,038$ | $¥ 2,014,375$ | $¥ 2,085,863$ | \$15,683,180 |
| Information Processing | 1,724,107 | 1,848,253 | 1,649,936 | 1,571,802 | 1,385,355 | 10,416,204 |
| Telecommunications | 742,790 | 653,375 | 734,256 | 778,052 | 629,871 | 4,735,872 |
| Electronic Devices | 541,023 | 506,645 | 568,159 | 759,723 | 546,555 | 4,109,436 |
| Financing | - | - | 113,070 | 107,246 | 114,472 | 860,692 |
| Other operations | 219,973 | 219,304 | 220,643 | 253,228 | 244,861 | 1,841,060 |
| Total | $¥ 4,985,382$ | $¥ 5,242,986$ | $¥ 5,255,102$ | $¥ 5,484,426$ | $¥ 5,006,977$ | \$37,646,444 |
| Net sales by customers' geographic location: |  |  |  |  |  |  |
| Japan | $¥ 3,228,363$ | $¥ 3,127,501$ | $¥ 3,352,837$ | $¥ 3,590,282$ | $¥ 3,460,915$ | \$26,021,917 |
| Europe | 782,946 | 1,019,482 | 819,082 | 725,756 | 643,260 | 4,836,542 |
| The Americas | 586,215 | 708,124 | 688,179 | 765,288 | 542,144 | 4,076,271 |
| Asia \& Oceania | 358,396 | 359,612 | 371,458 | 383,560 | 346,425 | 2,604,699 |
| Africa \& the Middle East | 29,462 | 28,267 | 23,546 | 19,540 | 14,233 | 107,015 |
| Total | ¥4,985,382 | $¥ 5,242,986$ | $¥ 5,255,102$ | $¥ 5,484,426$ | $¥ 5,006,977$ | \$37,646,444 |

Notes: 1. See Note 17 of Notes to Consolidated Financial Statements with respect to the calculation of basic and diluted earnings per share.
2. The U.S. dollar amounts above have been translated from yen, for convenience only, at the rate of $¥ 133=$ US $\$ 1$, the approximate Tokyo foreign exchange market rate on March 31, 2002.
3. Cash dividends per share of common stock for the year ended March 31, 2002 are the total of interim and year-end dividends approved by the Company's board of directors on October 24, 2001 and at the Annual Shareholders' Meeting on June 25, 2002, respectively.

